

TABLE OF CONTENTS

Commissioner’s Statement.....	1
Organisational Structure and Governance.....	4
Corporate Statement 2005 – 2007.....	5
Core Business Strategies 2005 – 2007.....	7
Outcomes and Outputs	10
Statement of Service Performance.....	11
Appendices:	
Expenditure Statement.....	25
Revenue Report.....	27

COMMISSIONER'S STATEMENT

INTRODUCTION

The Annual Report is compiled at the completion of each financial year to inform Parliament and the public about the operations of the Ministry of Police and Prisons and its achievement of strategic goals, the outcome of new initiatives, the delivery of its core outputs and achievement of performance measures.

Since 2004, the Ministry has introduced significant changes to its systems and practices due to the implementation of government reforms and the need to provide a service that maximizes public confidence and safety. Implementation of the reforms are continuing and the focus is towards developing more proactive policing approaches, building police capacities and improving on existing strengths.

It has been a challenging year and given the nature of police work, it is imperative to be able to manage the challenges of a reformed environment to ensure acceptance by key stakeholders and most importantly to ensure that the reforms result in the improvement of our services.

ORGANISATIONAL DEVELOPMENT

This year has seen the Ministry achieve in a wide range of areas particularly in its strategic and proactive approaches.

Strategic initiatives to deter crime included the development and conduct of awareness programmes throughout Samoa to address issues of public concern and to inform the public on criminal related activities, increased police visibility and accessibility, and strengthened partnerships with stakeholders.

The Joint K9 Unit between the Ministry of Police and Prisons and the Customs Department was officially launched this year to assist in the prevention and detection of drug trafficking. The New Zealand Police and Australian Customs funded the training for the Police and Customs dog handlers and donated the two canine dogs for the Unit.

A highlight of the year was the completion of the Juvenile Rehabilitation Centre at Olomanu for offenders aged 17 and under. The initiative is to segregate juveniles from adult prisoners in order to provide young offenders with suitable rehabilitation programmes.

The state funeral of the former Head of State of the Independent State of Samoa, His Highness, Susuga Malietoa Tanumafili II was a major operation for the Ministry during the year. The police provided ceremonial and operational functions including the guard of honor, security and protection for dignitaries, and ensuring public order and safety during the three day event.

As part of Samoa's commitment to global security and world peace, eight police contingents were deployed during the year to United Nation Missions in Sudan, Solomon Islands, Liberia and East Timor. A total of twenty five officers are currently serving on overseas peacekeeping missions.

The Ministry recruited forty new officers under a reviewed selection process and recruit training course during the year. Annual recruitment is based on a “needs” basis or whenever an adequate number of vacancies exist. Efforts are continuing to review existing legislations and policies relating to human resource management issues and to incorporate matters of rising importance such as equal employment opportunities and gender equity to name a few.

Preparations for the second Corporate Plan of the Ministry are underway. Consultations have been conducted in both Upolu and Savaii for stakeholders including members of the business community, non-government agencies, village mayors, women and youth representatives.

SAMOA POLICE PROJECT

A Mid-term Review of the Samoa Police Project was carried out and resulted in the replacement of the project team who were tasked with refocusing the project to better reflect the priorities and goals of the Samoa Police.

Other recommendations include strengthening partnerships with the community and to maximize ownership of the project by the Samoa Police.

OTHER MATTERS

A long awaited movement of the Samoa Police Service from the old estate to its near completed headquarters is scheduled to take place in the next Financial Year.

As part of government reforms, the Fire Service which has over the years been part of the Ministry of Police and Prisons was officially separated to operate as an independent Authority headed by a Commissioner of Fire and a team of Executives.

CONCLUSION

Despite the challenges and the rather selective reporting in the media, there have been major successes during the year. In particular is the much appreciated level of professionalism of our staff to continue to take on board the reforms for improvement. General acceptance of new initiatives and the continuous review of existing practices are fundamental to the success of our work and plans for the future.

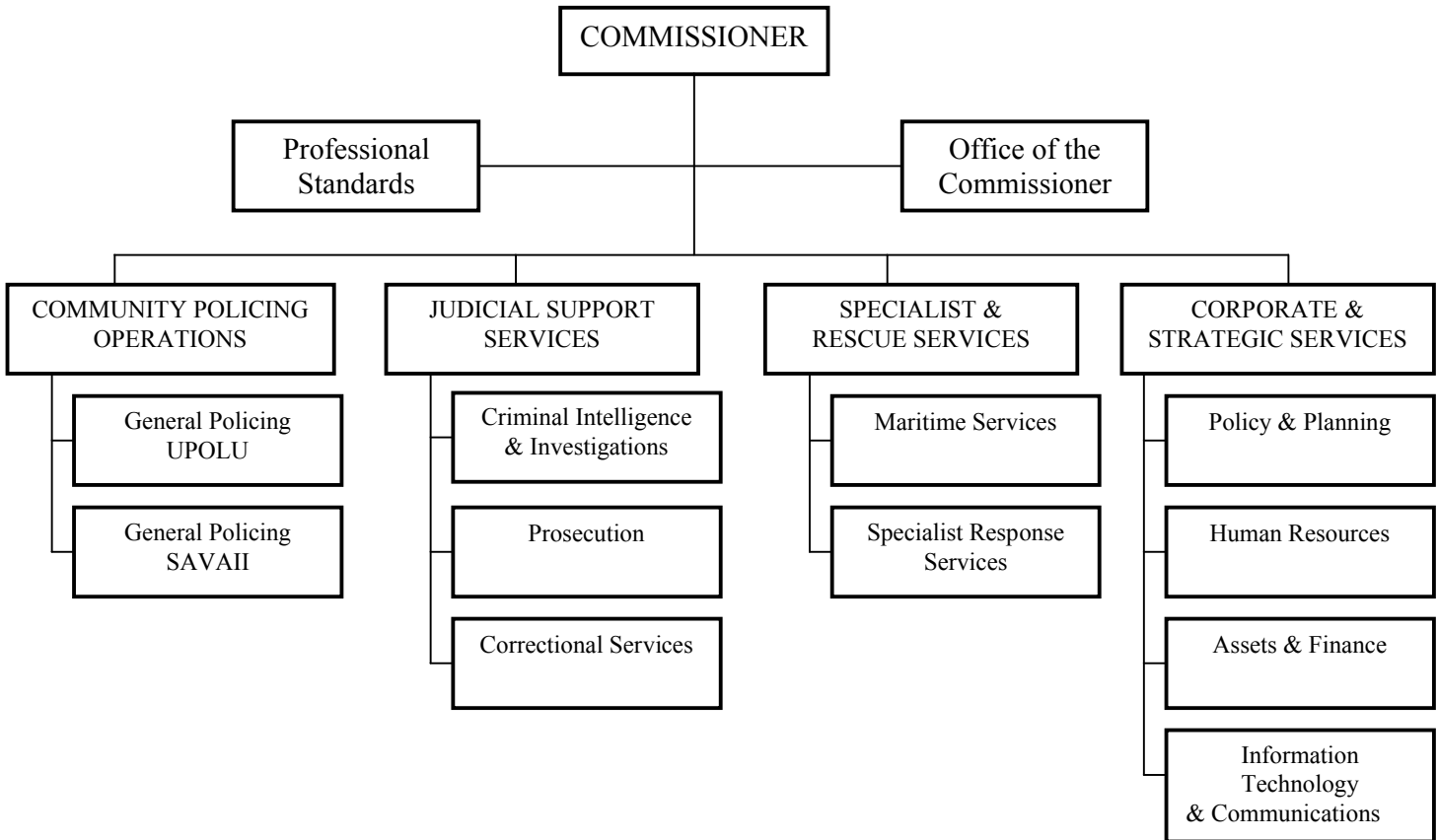
The refocusing of the Project looks promising and it is anticipated that all recommendations in the mid-term review report will be addressed in the next half of the Project and the next Corporate Plan of the Ministry. We continue to envisage challenges in matters relating to human resource management as there is a need to develop and implement an effective performance management system to reflect our commitment to principles of good governance. We have also identified a need for an integrated system to improve our data collection capacities so we are able to produce accurate and timely reports for decision making.

I would like to acknowledge the tireless efforts of our team, the assistance by the Aus-Aid funded Institutional Strengthening Project and all other donor agencies that have and are continuing to assist with the developments in the Ministry.

Fa'afetai,

Papalii Lorenese Neru
COMMISSIONER OF POLICE & PRISONS

ORGANISATIONAL STRUCTURE AND GOVERNANCE



The above chart shows the hierarchical structure and reporting lines of the Ministry. It is structured in a way that our core services (outputs) are aligned with the outcomes that we aim to achieve.

CORPORATE STATEMENT 2005 - 2007

VISION

“To be a highly respected Ministry committed to promoting and upholding peace, community safety and public order.”

The Ministry has identified itself with its Vision statement to reflect accurately the direction it is heading as a service provider and enforcement organisation.

It also guides the Ministry in its decision making of goals and priorities.

MISSION

“To promote and provide efficient and effective law enforcement and safety services to”

1. All people in Samoa
2. Nominated overseas communities in support of Government’s foreign policies.

CORE DUTIES

The principal outcomes sought by the Government in partnership with the community from the Ministry are:

1. *Maintain peace and order*
2. *Prevent crime and uphold the law*
3. *Protect life and property*
4. *Ensure maximum road safety*

MANDATE

The Ministry’s constitutional authority is given legislative expressions through:

- Police Service Act 1977
- Prisons Act 1967
- Fire Service Act 1994
- Police Regulations 1970
- Other related legislations and Cabinet directives

KEY PRINCIPLES THAT GUIDE OUR WORK

The key principles that guide the efficiency and effectiveness of the services we provide include:

1. Integrity

We encourage honesty, sincerity and professionalism in our approach to our work and the community.

2. Commitment

We encourage dedication, perseverance and a belief in our individual capacities to achieve what we have set for our services.

3. Teamwork

We encourage consultative and partnership efforts amongst ourselves and the community.

4. Excellence

We adopt methods that ensure the quality and continuous improvements of services we provide.

5. Accountability

We accept responsibility for the consequences of our actions and will ensure that people know what is expected of us, and how our work will be evaluated.

6. Transparency

We ensure that all our decisions and the basis for decision making will be made known and clarified.

7. Fairness

We encourage equity and respect for every individual within our Ministry and the community at large.

8. Trust

We encourage an environment where people can rely on us and not to abuse the powers vested in us.

CORE BUSINESS STRATEGIES 2005 - 2007

Outcome 1: Crime reduction, community safety and confidence

Strategic Priorities	Performance Indicators
<ul style="list-style-type: none"> • Strengthen partnerships and increase collaborative crime prevention initiatives • Strengthen enforcement of road & traffic regulations, traffic management systems and safety strategies • Strengthen operational planning, methodologies, related equipment and instruments 	<ul style="list-style-type: none"> • Planned crime prevention programs conducted for and supported by target groups • High success rate of dispute settlements through counseling and negotiating sessions • Sustainable reduction of crime through continuous patrols and watch of target areas and properties • High visibility of the police and support for the police service in rural areas • Minimal traffic & road accidents through increased patrols and road blocks, and increased manning of school crossings and major intersections • High success rate of traffic management operations during major public occasions • High visibility and awareness of road safety measures through erection of billboards at selected locations • High success rate of peace and order maintenance operations • High success rate of crowd control operations during major public occasions • Operational manuals successfully developed and implemented • High demand for Police Band involvement in community functions and activities

Outcome 2: Bring offenders before the justice system

Strategic Priorities	Performance Indicators
<ul style="list-style-type: none"> • Strengthen investigation methods and systems • Strengthen criminal information systems, policies and procedures • Strengthen systems, policies and procedures 	<ul style="list-style-type: none"> • High completion rate of investigation of reported offences • Improved investigations systems, policies & manuals successfully designed and implemented • All criminal information are well maintained, updated and readily available when required • New computerized databases successfully developed, integrated and implemented • Scientific & forensic equipment needs identified and acquired • Timely processing of forensic / scientific evidence • High success rate of offenders being prosecuted • CIB & Prosecution Policy and Manual successfully developed and implemented

<ul style="list-style-type: none"> Strengthen the standard of correctional facilities and services Develop and maintain professional counseling and self enhancing programs 	<ul style="list-style-type: none"> Complete construction of new Juvenile Rehabilitation Center All planned renovations completed Low number of escapees Inmates are generally satisfied with correctional policies and practices Rehabilitation programs successfully designed and implemented Inmates are accepted back into the community and are able to find work after serving their sentences Minimal re-offending by inmates
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Outcome 3: Minimize risks and adverse impacts of public emergencies and natural disasters

Strategic Priorities	Performance Indicators
<ul style="list-style-type: none"> Strengthen partnership efforts, and design of public emergency and natural disaster awareness and management strategies Strengthen operational systems 	<ul style="list-style-type: none"> Awareness initiatives and programs successfully conducted and supported by all stakeholders Emergency and disaster management strategies successfully designed and adopted by all stakeholders Operational manuals and procedures successfully designed and implemented Improved search and rescue facilities and equipment High success rate of search & rescue operations Head of State, government officials & foreign dignitaries effectively protected Minimal unlawful entrance to our borders and fishing zone Minimal transnational criminal activities, illegal importation and trafficking

Outcome 4: Sound leadership and management

Strategic Priorities	Performance Indicators
<ul style="list-style-type: none"> Strengthen and maintain intelligence links, internal systems and procedures Develop and implement a performance management system and customer service policies Develop and implement adequate Human Resource policies and practices Develop and maintain appropriate facilities, systems and equipment 	<ul style="list-style-type: none"> Advice provided accepted and endorsed by Cabinet and all other stakeholders Corporate and Management planning successfully completed and implemented A performance appraisal developed and implemented A Customer service charter developed and adopted All Acts, Regulations, Policies and Procedures reviewed and successfully adopted Recruitment & Selection, Training & Development, Promotion & Rewards, Evaluation & Disciplinary systems designed and successfully implemented Complete construction of new headquarter and renovations to outposts An IT & communications system successfully

	developed and implemented <ul style="list-style-type: none">• An asset & financial management system successfully developed and implemented
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OUTCOMES AND OUTPUTS

No.	OUTCOME	RESPONSIBLE OUTPUTS
1	Crime reduction, community safety and confidence	Output 3: General Policing – Upolu Output 4: General Policing – Savaii
2	Bring offenders before the justice system	Output 5: Correctional Services Output 8: Forensics Output 9: Criminal Intelligence & Investigations Output 10: Prosecution
3	Minimize risks and adverse impacts of public emergencies and natural disasters	Output 6: Maritime Output 7: Special Response Services
4	Sound leadership and management	Output 1: Policy Advice to the Minister Output 2: Ministerial Support <i>Corporate & Strategic Services:</i> CSU 1: Policy & Planning Human Resources CSU 2: Assets & Finance Information Technology & Communications

Note: The performances and achievement of each outcome is provided in the “Statement of Service Performance”

STATEMENT OF SERVICE PERFORMANCE

MINISTRY: **POLICE & PRISONS**

Output 1: **POLICY ADVICE TO THE RESPONSIBLE MINISTER**

Output Manager: Police Commissioner

Description: Provide through the Commissioner, reports and reviews of all output performance and advice on general policing, public safety and national security issues, and administration of the Police, Prisons and Fire Service Acts and Regulations.

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Ministerial advice	<p>Weekly briefings on management issues and strategies, and general police matters</p> <p>Weekly reports on daily operations and progress</p> <p>Average of 60 Cabinet submissions to be prepared</p> <p>Monthly progress report on the Institutional Strengthening Project (ISP)</p>	<p>A total of 52 weekly briefings on management issues and strategies, and general police matters were carried out during the FY</p> <p>52 weekly reports were provided on daily operations and progress of the Ministry</p> <p>31 Cabinet Submissions were prepared and submitted throughout the FY</p> <p>Total of 12 progress reports were provided for the FY</p>	<p>100% of estimated briefings was achieved to engage the Minister on all Police related matters which needed his urgent response</p> <p>These weekly reports are presented on the developments and performance of the Ministry</p> <p>51% of estimated amounts were achieved requiring Cabinet approvals for changes to regulations, traveling and other purposes</p> <p>Monthly progress reports were submitted to the Minister of updates on the developments of the Project</p>
2. Management and leadership	<p>Annual Performance Report 2005/2006</p> <p>Mid year review 2006/2007</p> <p>Budget estimates 2007/2008</p> <p>Management Plan 2007/2008</p> <p>Development & maintenance of professional standards</p>	<p>1 Annual Report has been completed</p> <p>Mid year review has been completed</p> <p>1 Budget estimate has been completed</p> <p>1 Management Plan has been completed for the next FY</p> <p>Achieved</p>	<p>Report has been submitted to Cabinet for their approval</p> <p>Completed and submitted to the Ministry of Finance for further actions</p> <p>Completed</p> <p>This Plan will be a guideline into achieving the goals of the Ministry for the next FY</p> <p>Professional Standards Section has been set up under the Commissioner's Portfolio</p>

3. Maintain links and obligations with international partner agencies	Average of 10 international meetings and conferences to be attended (e.g. SPCPC, Regional Security Meeting and visits to UN Peacekeeping Missions)	Attended to 4 international meetings (PICP, Senior Managers Meeting, International Crimes Issues etc.)	Attended fewer international meetings due to increase commitments for domestic policing services (eg. state funeral)
4. Representation of the Ministry	Average of 5 boards and committee meetings to be attended (e.g. CDC meetings, Parole Board, TCB, Liquor Board, 2007 South Pacific Games Board, etc.)	A total of 130 board and committee meetings were attended to	The Ministry is well represented to these board and committee meetings

Output 2: MINISTERIAL SUPPORT

Output Manager: First Secretary to the Minister

Description: Provide administrative and technical support to the Minister.

Performance Measures:

Activity:	Estimates:	Actual:	Comments
1. Secretarial services	Average of 100 correspondences to be typed and filed Average of 50 Cabinet submissions to be circulated and submitted	168 correspondences were typed and filed within the FY 39 Cabinet submissions were circulated and submitted within FY	The Ministry is meeting its correspondence commitments to other Ministries, local organizations and internationally as reflected in its 68% increase in achievement rate Only 78% of estimated Cabinet submissions were prepared and circulated
2. Administrative services	Average of 50 official functions/invitations to be attended, coordinated & hosted Average of 10 local / inter-island trips to be arranged Average of 5 overseas trips to be arranged Average of 20 meetings/consultations to be arranged	122 official functions and invitations which were attended to, coordinated and hosted 10 inter island trips were arranged 1 trip was arranged within the FY 36 meetings / consultations were arranged throughout the FY	Achieved more than estimated Arranged for the Minister in representation of the government Arrangements was made for the Minister's overseas trip Increase in actual total of meetings arranged due to many important issues which needed Ministerial advice
3. Transport services	2 vehicles to be maintained and serviced	2 vehicles were maintained and serviced throughout the FY	Vehicles are properly maintained at all times

Output 3: GENERAL POLICING - UPOLU

Output Manager: Superintendent

Description: Provide proactive policing through crime prevention strategies as well as immediate responses to requests for assistance received from the community. It also includes enforcement of road and traffic ordinance and regulations. This output covers all of Upolu, Manono and Apolima.

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Crime prevention strategies	Average of 12 awareness programs to be conducted for target groups such as schools, villages and religious groups on major and rising crimes such as domestic violence, child abuse, etc.	4 radio programmes are conducted weekly to address major crimes on the rise. 1 awareness programme on assaults of students by teachers	Radio programmes are used to address issues, create awareness and publicize Ministry services
	8 daily vehicle patrols of Apia area and target rural areas	10 daily patrols are carried out on the Apia area and target rural areas	More patrols are carried out in efforts to provide greater visibility and accessibility of officers and increase safety and security
	12 daily foot patrols along Beach Road and nearby streets of Apia	12 daily foot patrols were carried out throughout the FY	Foot patrols are done only within town reach areas
	24 hour watch of Head of State premises at Motootua, Court House at Apia and the New Market at Savalalo	24 hours watch service is provided at all times for: Head of State's premise at Motootua, Court House at Apia and the New Market at Savalalo	3 shifts continue to provide this service for the protection of government properties and supervision of public areas
	24 hour watch and escort of an average of 10 custodians from Police headquarters to Tafaigata and Vice Versa	24 hours watch and escort service is provided at all times	Close watch and escort service is provided at all times to ensure that there are no escapes and the safety and security of the general public is maintained
2. Community assistance and interaction	Weekly average of 30 counseling and negotiating sessions to be conducted for settlement of disputes between couples, families villages etc	15 weekly counseling and negotiating sessions were conducted to settle disputes	Counseling and negotiating sessions to settle minor disputes are carried out by the Domestic Violence Unit to settle matters outside of court
	Control of crowd and maintaining peace & order during major occasions such as sporting tournaments, protest marches & demonstrations	Crowd control and maintenance of peace were maintained during protest marches and major events in Apia	Crowd control is done for any major occasion involving a large number of people. It is collaboratively operated across sections of the Ministry
3. Social services (Police Band)	Daily flag raising in front of the Government building	Flag raising is carried out 5 days a week in front of the Government building	This activity is carried out to acknowledge the importance of our national banner

	<p>Average of 30 - 40 brass & combo engagements to be attended such as weddings, birthdays, Christmas entertainments and state hosted functions.</p> <p>4 commemorative events to be attended: (Independence day, American Samoa flag day, Cook Islands flag day and ANZAC day)</p>	<p>35 brass and combo engagements attended to within the FY</p> <p>5 commemorative events were attended to within the Financial Year</p>	<p>The Police Band engages in certain activities on behalf of the government and upon request from the public</p> <p>The band attends to these events on behalf of the government</p>
4. Management and enforcement of road and traffic regulations	<p>Weekly average of 6-8 accidents to be attended and investigated</p> <p>Average of 10-12 road blocks</p> <p>Daily monitoring and control of 8-10 school pedestrian crossings in Apia area</p> <p>Daily manning of 8-10 main intersections and traffic lights in Apia area</p> <p>Average of 8-10 escorts and traffic control operations during special occasions and VIP visits</p>	<p>8 accidents were attended to on a weekly basis</p> <p>Road blocks were conducted 5 days a week at night in various areas: Vaimoso, Taufusi, Vaisigano, Matautu and Main Beach road</p> <p>10 school pedestrian crossings were monitored and controlled 5 days a week</p> <p>16 intersections and traffic lights in Apia area were manned daily throughout the FY</p> <p>15 escort and traffic control operations were carried out</p>	<p>All accidents are attended to and investigated accordingly</p> <p>Road block operations are carried out for the following purposes: minimize fatal injuries and deaths, check warranty, fitness of vehicles, driver's license etc.</p> <p>School pedestrian crossings are monitored and controlled in the Apia area to facilitate the movement of vehicles but especially school children</p> <p>Intersections and traffic lights are monitored to ensure compliance with traffic regulations and general public</p> <p>Escort services has increased due to increase in special events, regional conferences and VIP visits to Samoa</p>
5. Minor criminal offences	<p>Weekly average of 40-50 minor criminal offences to be attended and investigated</p> <p>Daily maintenance and update of general policing database: (PRS)</p>	<p>Total of 45 minor criminal offences were attended to and investigated weekly</p> <p>Unable to update Ministry matters on the database on a daily basis</p>	<p>All reported criminal offences are attended to and investigated thoroughly</p> <p>Daily updates of the PRS cannot be maintained effectively due to the continuous breakdown of the Police network system</p>
6. Management and execution of summons, warrants and inquests	<p>Average of 1500-2000 accused summons and warrants of arrest to be served and executed</p> <p>Average of 110-150 inquests to be served</p>	<p>Nil</p> <p>Nil</p>	<p>Execution of summons has been transferred to the Prosecution Section</p> <p>Inquests have been transferred to the Prosecutions Section</p>

7. Rural policing (Police outposts – Faleolo, Lalomanu, Poutasi)	Daily average of 2 vehicle patrols around respective areas	2 vehicle patrols were conducted daily	Mobile patrols are carried out for greater accessibility and visibility in hard to reach areas
	Average of 10 counseling and negotiating sessions to be attended for settling disputes e.g. families & villages	10 counseling and negotiating sessions were attended to on a daily basis	This service is provided in the rural areas for the convenience of parties involved and to resolve matters outside of court
	Monthly average of 5 minor criminal and traffic offences to be attended and investigated	5 criminal and traffic offences were attended to and investigated on a monthly basis	All reported criminal and traffic offences were attended to

Output 4: GENERAL POLICING – SAVAII

Output Manager: Superintendent

Description: Like General Policing – Upolu, this output provides all general policing services for the island of Savaii.

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Crime prevention strategies	Average of 10 awareness programmes to be conducted for target groups such as School villages and religious Groups on major and rising crimes such as Domestic Violence, child abuse etc,	20 awareness programmes were conducted throughout the Financial Year	This increase in awareness programmes represents a proactive approach by the Ministry in the fight against crimes
	6 daily vehicle patrols of Salelologa township and Target areas	6 vehicle patrols in the Salelologa and other targeted areas were carried out on a daily basis	Achieved. Vehicle patrols were carried out at crime probing areas targeting any suspected illegal activities
	4-6 daily foot patrols along the wharf and main Street of Salelologa Township	6 daily foot patrols were carried out throughout the FY	Foot patrol increases police visibility and accessibility. With this, police presence builds greater confidence and feeling of security amongst the general public
2. Community assistance and interaction	30-50 counseling and negotiating sessions to be conducted for settlement of disputes between couples, families, villages etc	60 counseling and negotiating sessions were successfully settled outside Court	This service is provided for matters which could be easily resolved outside of court
	Control of crowds and maintain peace and order during major occasions such as sporting tournaments.	100% achievement in the control of crowds and maintenance of peace and order	Crowd control is maintained at all cost to ensure the safety and protection of the public
3. Management and enforcement of road & traffic regulations	Weekly average of 10-15 accidents to be attended and investigated	20 weekly accidents were attended to and investigated throughout the FY	Increase in accidents occurring weekly is usually a result of carelessness and reckless

	Daily monitoring and control of traffic at Main intersection and Target Areas 5 - 10 Police Road Blocks	The monitoring and controlling of traffic at mentioned areas was carried out on a daily basis 8 road blocks were conducted on a monthly basis	driving Officers are deployed accordingly to areas identified likely to have traffic jam Road block operations are usually carried out during peak seasons or to counter act a particular road traffic offence on the rise
4. Monitoring Minor criminal offences	Weekly average 50 – 100 minor criminal offences to be attended and investigated	30 minor offences attended to and investigated within a week	This is a decline in minor offences taken to Court as a result of cases withdrawn and settled by means of effective negotiating
5. Management & execution of summons and warrants	Average of 100 – 200 summons, warrants to be served and executed	200 accused and witness summons plus warrants were served and executed within the FY	Achieved. Summons and warrants are served on behalf of the Court and unlike General Policing Upolu, General Policing Savaii still performs this role
6. Rural policing (Police Outposts) Fagamalo Asau Salailua	Daily average of 2 vehicle patrols around respective areas Average of 6 counseling and negotiating sessions to be attended for settling disputes e.g.: families & villages Monthly average of 3 minor criminal and traffic offences to be attended and investigated	2 vehicle patrols were conducted on a daily basis 6 counseling and negotiating sessions were conducted on a weekly basis 3 minor criminal and traffic offences were attended to and investigated	Patrols are done in the rural areas to ensure police presence and accessibility Counseling and negotiating sessions were carried out to resolve matters outside of Court All offences reported are attended to

Output 5: CRIMINAL INVESTIGATIONS

Output Manager: Chief Inspector

Description: Provide judicial support through conduct of effective investigations resulting from reported criminal offences to ensure enforcement of all relevant legislations and to bring offenders before the justice system.

Performance Measures:

Activity:	Quantity:	Actual:	Comments:
1. Major criminal and traffic offences	Average of 500-600 criminal and traffic offences to be attended and investigated (e.g. murder, manslaughter & sexual offences, etc.)	169 criminal and traffic offences were attended to (eg. Murder – 9, manslaughter – 6)	This decline in actual numbers of cases attended to reflects the reduction of major criminal and traffic offences investigated by this section within the FY
	Daily maintenance and update	Criminal data base was	Database of all major criminal

	of criminal database	updated on a daily basis	offences investigated is properly maintained
2. Briefs for Attorney General and Supreme Court	Average of 800 - 1000 files/briefs to be compiled and translated	750 files have been translated and referred to the Attorney General's office for court proceedings	These files which have been translated includes files from Tuasivi Police Station, Faleolo Police Outpost and General Policing in the Police Headquarters
3. Awareness, intelligence and investigative services on illicit drug related offences	<p>Average of 10-12 educational talks conducted for target groups such as senior schools, youth groups, etc.</p> <p>Average of 50 marijuana plantations to be located and destroyed</p> <p>Weekly average of 10-15 drug search operations at target locations such as Matautu Wharf, Airports, and Market etc</p> <p>Weekly average of 10 drug related offences to be investigated</p> <p>Average of 80-100 drug exhibits to be sent overseas for expert analysis</p> <p>Average of 25 drug analysts/experts to be brought in from overseas to testify in court</p> <p>Weekly average of 10-15 warrants of arrests to be served and executed</p>	<p>12 educational talks were conducted for different groups selected</p> <p>8 marijuana plantations were located and destroyed</p> <p>26 drug search operations were carried out throughout the Financial Year at the Matautu wharf</p> <p>20 drug related cases were investigated throughout the FY</p> <p>20 drug exhibits within a month were sent overseas</p> <p>Only 1 drug analyst was brought in September from overseas to testify in court</p> <p>4 warrants of arrests were served and executed on a weekly basis</p>	<p>Awareness talks addresses crimes of concern and educates all targeted groups of ways to prevent and reduce crimes</p> <p>The actual amount reflects a decrease in plantations reported and found from search operations</p> <p>This is an increase in drug search operations conducted due to many reported cases and intelligence gathering</p> <p>This is an increase of drug cases investigated as a result of increase in drug search operations conducted</p> <p>An increase of drug exhibits sent overseas for testing as a result of effective searches conducted and seizures made</p> <p>This is a huge reduction in analysts brought to testify as a result of the lack of funds available</p> <p>The number of warrants served is dependable on the outcome of cases presented to court</p>

Output 6: PROSECUTION SERVICES

Output Manager: Superintendent

Description: Monitor and review investigated cases for presentation in the courts to ascertain sufficient evidence for prosecuting criminal offenders brought before the justice system.

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Review of briefs and	Average of 2000 files received	A total of 1,372 files were	Decrease in actual amount of

<p>file preparation for Criminal and traffic files for the District Court and Faamasino Fesoasoani as well as review and preparation of inquest and inquiry files for hearing in the Coroner's Court.</p>	<p>for District Court</p> <p>Average of 480 District Court hearing prepared</p> <p>Average of 720 District Court sentences prepared</p> <p>Average of 1200 District Court mentioned prepared</p> <p>Average of 120 Inquest prepared</p>	<p>received for District Court</p> <p>408 District Court hearings were prepared throughout the FY</p> <p>A total of 640 District Court sentences were prepared within the FY</p> <p>1,690 District Court mentions were prepared for the FY</p> <p>110 inquests were prepared within the FY</p>	<p>case files received indicates the numbers of complaints which were lodged and prepared for court</p> <p>The amount of District Court hearings represents the numbers of investigated cases whereby charges were made</p> <p>The amount of District Court sentences depends mainly on the pleas of defendants</p> <p>The actual amount presented includes both District and Youth Court mentions. Mentions are prepared depending on various elements: time required for Police preparations and defendants to exercise their Constitutional rights</p> <p>Total inquests prepared represents inquests within this FY and adjourned inquests from previous years</p>
<p>2. Management & execution of summons</p>	<p>Daily average of 1850-2000 witness and defendant summons to be drafted and served</p>	<p>3,464 witness and defendant summons were drafted and served within the FY</p>	<p>This amount of summons is a representation of cases adjourned within the year due to: more time required for prosecution and defense counsels, conflict of interest, court is not available to hear etc.</p>
<p>3. Development and maintenance of safe and secure file management systems for District Court and Faamasino Fesoasoani files.</p>	<p>Average of 150 – 200 new District Court files received monthly</p> <p>Approximately 2000-2500 outstanding warrants to be filed.</p>	<p>164 District Court files are received on a monthly basis</p> <p>1,582 outstanding warrants were filed within the FY</p>	<p>District Court files received depend on the amount of case files completed and charges made</p> <p>The decline in outstanding warrants filed reflects the high compliancy level of defendants appearing in Court</p>
<p>4. Prosecution and court support services</p>	<p>Daily average of 4 Officers acting as Court Orderlies as required by the Judiciary.</p> <p>Daily Average of 3 Prosecutors required in Court.</p> <p>Monthly Average of 1 Prosecutor required to prosecute in Police Tribunal</p>	<p>5 court orderlies are present daily as per Court requirements</p> <p>3 Prosecutors are present in Court on a daily basis as per requirement</p> <p>1 Prosecutor sits in at all times for all Police Tribunals throughout the FY</p>	<p>Service is provided for the Supreme Courts, District Courts and FF Courts</p> <p>Prosecutors provide this service for only the District Courts and FF Courts</p> <p>Prosecutor sits in Tribunals as required under Police Service Act 1977</p>

5. Preparation of Victim impact Reports for the District Court	Monthly average of 20 – 30 reports required to be prepared	A total of 40 Victim Impact Reports were prepared on a monthly basis	Number of reports are based on numbers of cases with guilty pleas and sentences before District Courts
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Output 7: CORRECTIONAL SERVICES

Output Manager: Inspector

Description: Provide custodial services for offenders convicted by the courts in accordance with the Prisons Act 1967 and developing strategies and facilities for rehabilitation programs. Custodial facilities include Tafaigata Prison, Vaiaata Prison and the Juvenile Rehabilitation Center (to be built at Faleatiu).

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Custodial services	<p><u>TAFaIGATA</u> Daily average of 10-15 new inmates and custodians registered for imprisonment</p> <p>Daily maintenance and control of a minimum of 240-250 registered inmates and custodians</p> <p>24 hour escort, protection, medical and security services</p> <p><u>VAIAATA</u> Weekly average of 10 new inmates and custodians registered for imprisonment</p> <p>Daily maintenance and control of a minimum of 15-20 registered inmates and custodians</p> <p>24 hour escort, protection, medical and security services</p>	<p>A daily average of 12 new inmates and custodians registered for imprisonment</p> <p>Maintenance and control of 240 registered inmates was done on a daily basis</p> <p>24 hours service was provided at all times to escort, protect, and provide medical and security services</p> <p>An average of 4 new inmates and custodians were registered weekly for imprisonment</p> <p>Daily maintenance was provided for a minimum of 15 registered inmates and custodians</p> <p>A 24 hour support service for escorting, protecting and providing medical and security services was provided</p>	<p>All new inmates and custodians are properly registered and carefully supervised</p> <p>This amount is the minimum number of inmates imprisoned serving time for offences committed and custodians in custody awaiting their cases</p> <p>Supervision is provided for prisoners at all times</p> <p>A significant indication of the decrease in criminal activities occurring in Savaii</p> <p>Supervision of newly registered inmates and custodians is provided at all times</p> <p>These services are provided at all times</p>
2. Rehabilitation of inmates	Daily allocation of inmates to self-development programs (e.g. farming, carpentry, sewing and cooking)	Inmates were allocated on a daily basis for self-development programmes	Good allocation of inmates to programmes at all times. These programmes are provided to rehabilitate inmates and reduce the level of re-offending after

	Weekly spiritual programs through collaborated efforts with other agencies (e.g. biblical studies)	Religious programmes were provided weekly in collaboration with religious denominations	imprisonment Religious programmes are also other means of rehabilitation of inmates
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Output 8: MARITIME SERVICES

Output Manager: Inspector

Description: Provide protection to Samoa's 200 nautical miles Exclusive Economic Zone and ensures compliance with all fisheries and maritime legislations. It also provides support for national security matters, search and rescue operations and maintenance of maritime links with neighboring countries.

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Maritime law enforcement	16 – 20 EEZ patrols scheduled to cover a total distance of 10,000 nautical miles Daily surveillance in support of border control management 2 inter-island patrol Operation carried out Average of 3 escorts and transportation trips for Government dignitaries and other official purposes (e.g Am Samoa Flag Day & Medical evacuation for Tokelau, Cook Islands Flag Day	12 EEZ patrols with a total distance of 6,302.7 nautical miles 12 surveillance patrols were carried out in support of border control management 12 patrols were carried out in support of MARPOL Convention 3 escorts and transportation trips were carried out. 1 was carried out in July for the Cook Islands EEZ upon request, 1 for the Kurukuru Operation with other Pacific Islands in October and 1 for Operation Tuimoana carried out in March 2007	Decline in patrols carried out due to the shortage of officers who have departed for trainings in Australia. Also, there were constant defects to the main electrical switchboard Only able to conduct one surveillance patrol a month due to the lack of funds for fuel Harbour patrols serves to maintain the safety and security of Samoa's ports in support of the ISPS code No government trips were done in this FY. Nafanua only participated in operations obliged to under regional agreements
2. Monitor & provide support for sea search and rescue operations	Average of 10 search & rescue missions for overdue vessels and vessels in distress Average of 8 – 10 towing operations	12 search and rescue operations were conducted for overdue vessels and vessels in distress within the FY 5 towing operations carried out by Nafanua within FY	An increase in search and rescue operations for vessels in distress due to public negligence of safety precautions which resulted in the loss of 6 lives Towing operations were done for vessels in distress
3. Provide support for	Average of 10 search & rescue	1 search and rescue mission	Support is provided at all

land search & rescue operations	missions for missing persons	for a missing person was carried out	times for all search and rescue missions on the event that something has occurred
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Output 9: SPECIALIST RESPONSE SERVICES

Output Manager: Inspector

Description: Provide and monitor protective and security measures to ensure minimization of transnational crimes, adverse impacts of public emergencies and natural disasters, and effective protection of properties and dignitaries

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Protective and security services	<p>Protection and security for the Head of State (average of 3 overseas trips and 5 State-hosted functions to be attended)</p> <p>Static security for the Maota Fono whenever Parliament is in session</p> <p>Official driver with daily security and protection for the Prime Minister</p> <p>Protection and security for an average of 8-10 Official/State functions</p> <p>Protection and security for an average of 80-100 foreign dignitaries on official visits</p> <p>Daily Mobile patrols of target areas (e.g. area of responsibility, all diplomatic residences, etc.)</p> <p>Escort and security for transportation of CBS currencies to and from airport & Matautu wharf.</p> <p>Security of an average of 2 bomb search operations.</p>	<p>Protection and security was provided for the Head of State on 3 overseas trips and 5 state hosted functions</p> <p>Security service was provided for 49 Parliamentary sessions including overnight sessions</p> <p>1 official driver was allocated daily for the security and protection of the Prime Minister</p> <p>Protection and security service was provided for 35 official state functions</p> <p>Protection and security was provided for about 80 foreign dignitaries on official visits</p> <p>Mobile patrols were conducted daily to secure all areas of responsibilities including diplomatic residences</p> <p>10 escorts of CBS currencies to and from the airport and 3 to and from Matautu Wharf were carried out within the FY</p> <p>2 bomb search operations were carried out within the FY</p>	<p>The safety and security of the Head of State is a priority at all times</p> <p>This service is provided any time Parliament is in session</p> <p>The safety of the Prime Minister is a top priority at all times</p> <p>Increase in the number of state functions protected and secured due to many forums hosted by Samoa</p> <p>The protection and security of foreign dignitaries is maintained at all costs</p> <p>Mobile patrols in these restricted areas are aimed at detecting any irregular criminal activities</p> <p>Escort assistance is provided to CBS at all times upon the receipt of a request for the safe transportation of CBS currencies</p> <p>Bomb search operations were carried out at the Faleolo airport and Aggies Resort to detect possible threats before the arrival of the honorary</p>

	<p>Security and supervise an average of 8-10 explosives projects</p> <p>Property Security (24 hrs security)</p> <p>Security for Police Headquarters</p>	<p>Secured and supervised 20 explosive projects</p> <p>Government properties were properly secured on a 24 hours basis throughout the FY</p> <p>Achieved</p>	<p>Chinese diplomats</p> <p>Increase security and supervision for explosive projects due to increase government projects such as road constructions</p> <p>Security was provided at all times to minimize vandalizing of government properties</p> <p>Police Headquarters was safeguarded at all times</p>
2. Security intelligence and networking	<p>Average of 8-10 special surveillance of suspected areas</p> <p>International links for update on terrorism and national security intelligence to be maintained</p> <p>Enquiries and assistance in Samoa when requested by foreign Police or Intelligence Units</p> <p>Assist NZ Police, FBI agents, Australian Police when escorting Samoan citizens back to Samoa through Removal Orders</p>	<p>15 special surveillance were conducted on a monthly basis</p> <p>International links concerning terrorism and national security were maintained at all times</p> <p>Assistance was provided to foreign police on 4 accounts</p> <p>Escort assistance was provided for 5 deportees from America and 15 deportees from New Zealand</p>	<p>Increase surveillance conducted due to increase suspected areas of crime</p> <p>International links were maintained via the Transnational Crime Unit operating from the Government Building</p> <p>Assistance was provided mainly for the confirmation of people's identities</p> <p>Assistance is provided whenever requested</p>
3. Support for search and rescue services	<p>Average 10-15 collaborative search and rescue operations to be attended including missing persons, drowning and evacuation incidents</p>	<p>Only 1 collaborative search operation was carried out within the FY</p>	<p>Assisted and participated in a collaborative operation in search for a missing Japanese man</p>
4. Emergency Disaster Response	<p>Response to the public in time of emergency. E.g. Cyclones and Hurricanes, Floods, Tidal Waves, Earthquakes Plane Crash and Fire</p> <p>Evacuation of people from vulnerable places</p> <p>Basic first aid response to casualties property protection</p>	<p>2 immediate responses given to the public within the FY</p> <p>2 evacuation operations were carried out as a result of natural disasters</p> <p>Nil</p>	<p>Immediate responses were given to ensure the safety and security of residents in flooded areas</p> <p>Evacuation operations were carried out to clear residents within the town area as a result of heavy flooding</p> <p>No first aid response was carried out as it was not needed</p>
5. Security support for	<p>Provide Support General</p>	<p>15 support services was</p>	<p>Support service was provided</p>

Police raids	Policing or CID in arresting suspects and searching land and premises suspected.	provided to arrest suspects and search land and premises suspected	for police raid operations which involved more than one offender and matters likely to encounter harm
6. Registration and control of firearms	<p>Vetting of application for possession of firearms</p> <p>Inspection of the applicant's farms and land where firearms will be used for protection</p> <p>Issue and renew licenses</p> <p>Issue summons to those who have failed to renew their firearms license</p> <p>Inspect licensed dealer's premises</p> <p>Confiscate firearms which are not serviceable or beyond repairs</p> <p>Records and keep all Police exhibits relating to firearms e.g. explosives, fireworks, firearms and ammunition</p>	<p>15 applications for possession of firearms were inspected on a monthly basis</p> <p>15 inspections were carried out for applicant farms and land where firearms will be used for protection</p> <p>Nil</p> <p>110 summons were issued to those who failed to renew their firearm licenses</p> <p>12 inspections were carried out on licensed dealer premises</p> <p>20 firearms were confiscated within the FY</p> <p>Records of firearms and all Police exhibits were maintained on a daily basis</p>	<p>Inspections are carried out to screen the credibility of applicants as required under the Arms Ordinance 1961</p> <p>Inspections are carried out to verify the proper use of firearms by applicants</p> <p>No licenses were issued and renewed within this period as a result of the Amnesty Programme</p> <p>The actual amount of summons issued indicates the high non compliancy level amongst firearm owners</p> <p>All dealer premises are inspected and monitored accordingly</p> <p>These firearms were outdated and no longer safe to use</p> <p>Firearm records and exhibits are properly referenced and regulated according to the Arms Ordinance 1961</p>
7. Maintenance of the Police Armory	<p>Maintenance for all Police firearms and ammunition at the armory to be conducted</p> <p>Maintenance and repair arms from Nafanua Patrol Boat</p>	<p>4 maintenance work for Police firearms and ammunition was carried out within the FY</p> <p>4 maintenance work was done for arms from the Nafanua Patrol Boat</p>	<p>Maintenance works are done to keep the Police armory in good condition</p> <p>Maintenance works are done to preserve the usage life of firearms and ensure they are in good condition</p>
8. Dog Eradication Program	<p>Provide support to the Ministry of Tourism through the program</p> <p>Response to incidents where savage dogs attack people on public roads in town.</p>	<p>Support service is provided at all times evident in the eradication of 70 strayed dogs within the FY</p> <p>10 reported incidents of people being attacked by savage dogs on public roads</p>	<p>Eradication of strayed dogs is part of a joint programme with the Ministry of Tourism to prevent attacks on tourists and keep Samoa clean and beautiful</p> <p>Immediate response was provided at all times</p>

9. Police Shooting Range	Firearms training for EOS	24 firearms trainings was carried out within the FY	Firearm trainings are done to prepare officers for any armed incidents
	Pre-deployment firearms training for UN mission	5 pre-deployment firearms training for UN missions were conducted within the FY	Firearm trainings are either done locally or in Australia as a pre-requisite for officers deployed on UN missions
	Basic firearms training for recruits	Nil	There was no firearms training in the Recruits programme
	Support on firearms safety regulations to Samoa Shooting Club	5 awareness programmes on firearms safety regulations were conducted	Support was provided by way of educational programmes to create better understanding amongst club members of firearms regulations and safety rules

Output 10: FORENSIC & INTELLIGENCE SERVICES

Output Manager: Superintendent

Description: Provide judicial support services through scientific evidence, criminal records and crime scene management to ensure convictions and enforce all relevant legislation.

Performance Measures:

Activity:	Estimates:	Actual:	Comments:
1. Crime Scene Management	Average of 9,000-10,000 photographs to be processed and reprinted for criminal & traffic offence proceedings	6,400 photographs were processed and reprinted for criminal & traffic offence proceedings	This decline is a significant indication of the decrease in criminal proceedings which includes traffic offence proceedings
2. Fingerprints	Average of 4000 fingerprint sets to be produced - include local and overseas sets	4,800 fingerprint sets produced with the FY	Actual amount represents fingerprints of victims, offenders and fingerprints found in crime scenes
3. Criminal Records	Average of 700-800 criminal files to be maintained, indexed & safeguarded	490 convicted criminal files were maintained, indexed and safeguarded	Amount of criminal files maintained has decreased as reflected in the actual amounts of criminal and traffic offences proceedings
	Weekly average of 300 character reports to be produced	410 character reports were produced within the FY	Character reports are produced as supporting documents to verify one's identity and criminal history

EXPENDITURE STATEMENT
FY 2006 - 2007

	YTD	YTD & COMMIT. REMAIN	ANNUAL BUDGETS	FUNDS
3110 - Policy Advice to the Minister				
OPERATING – Operating	222,007.61	222,007.61	176,752 -	45,256
OVERHEAD	142,510.00	142,510.00	132,571 -	9,939
PERSONNEL – Personnel	980,731.50	980,731.50	1,083,667	102,936
TOTAL	1,345,249.11	1,345,249.11	1,392,990	47,741
3120 – Ministerial Support				
OPERATING – Operating	89,494.86	89,494.86	90,564	1,069
OVERHEAD	98,661.00	98,661.00	92,327 -	6,334
PERSONNEL - Personnel	82,650.35	82,650.35	82,973	322
TOTAL	270,806.21	270,806.21	265,863 -	4,943
3130 – General Policing – UPOLU				
CAPITAL	39,291.90	39,291.90	52,428	13,136
OPERATING – Operating	1,066,470.36	1,066,470.36	1,066,097 -	373
OVERHEAD	197,323.00	197,323.00	199,218	1,895
PERSONNEL – Personnel	4,121,607.65	4,121,607.65	4,168,095	46,487
TOTAL	5,424,692.91	5,424,692.91	5,485,838	61,145
3140 – General Policing – SAVAII				
CAPITAL	20,607.94	20,607.94	27,553	6,954
OPERATING – Operating	279,893.44	279,893.44	310,417	30,524
OVERHEAD	109,622.00	109,622.00	105,741 -	3,881
PERSONNEL – Personnel	778,314.63	778,314.63	788,299	9,985
TOTAL	1,188,438.01	1,188,438.01	1,232,011	43,573
3150 – Correctional Services				
OPERATING – Operating	464,383.55	464,383.55	472,537	8,153
OVERHEAD	109,622.00	109,622.00	105,741 -	3,881
PERSONNEL - Personnel	916,405.54	916,405.54	911,650 -	4,756
TOTAL	1,490,411.09	1,490,411.09	1,489,928 -	483
3160 – Maritime Services				
OPERATING – Operating	331,052.83	331,052.83	331,858	805
OVERHEAD	109,624.00	109,624.00	105,741 -	3,883
PERSONNEL – Personnel	447,832.66	447,832.66	437,690 -	10,143
TOTAL	888,509.49	888,509.49	875,289	13,220
3170 – Specialist Response Services				
CAPITAL	19,120.50	19,120.50	24,875	5,754
OPERATING – Operating	138,825.38	138,825.38	136,982 -	1,843
OVERHEAD	109,624.00	109,624.00	105,741 -	3,883

MINISTRY OF POLICE & PRISONS 2006 - 2007

PERSONNEL – Personnel	771,183.52	771,183.52	735,124 -	36,059
TOTAL	1,038,753.40	1,038,753.52	1,002,722 -	36,031
3190 – Criminal Intelligence & Investigations				
OPERATING - Operating	303,082.07	303,082.07	317,730	14,648
OVERHEAD	109,625.30	109,625.30	105,741 -	3,884
PERSONNEL – Personnel	471,928.23	471,928.23	483,694	11,766
TOTAL	884,635.60	884,635.60	907,166	22,531
3200 – Prosecution				
OPERATING – Operating	75,643.54	75,643.54	80,154	4,510
OVERHEAD	54,811.00	54,811.00	52,296 -	2,515
PERSONNEL – Personnel	345,862.61	345,862.61	353,716	7,854
TOTAL	476,317.15	476,317.15	486,166	9,849
3210 – Forensics & Intelligence Services				
CAPITAL	19,021.34	19,021.34	24,875	5,853
OPERATING – Operating	107,351.49	107,351.49	99,675 -	7,677
OVERHEAD	54,812.00	54,812.00	52,296 -	2,516
PERSONNEL – Personnel	150,068.42	150,068.42	253,541	103,472
TOTAL	331,253.25	331,253.25	430,386	99,133
3291 – Central Services Unit 1				
OPERATING – Operating	64,897.81	64,897.81	65,402	504
OVERHEAD	229,725.56	229,725.56	256,799 -	27,074
PERSONNEL – Personnel	164,827.75	164,827.75	191,398	26,570
TOTAL				
3292 – Central Services Unit 2				
CAPITAL	20,713.52	20,713.52	27,553	6,840
OPERATING – Operating	241,220.71	241,220.71	243,190	1,969
OVERHEAD	866,508.74	866,508.74	800,615	65,894
PERSONNEL – Personnel	604,574.51	604,574.51	592,872 -	74,702
TOTAL				
TOTAL OUTPUTS	13,339,066.22	13,339,066.22	13,568,360	229,294
TRANSACTIONS ON BEHALF OF STATE				
Rents & Leases		52,740.87	55,480	2,739
VAGST Output Tax		757,140.51	1,976,665	1,219,524
Overseas Peacekeeping Missions		200,972.31	208,010	7,038
Police Promotion		91,258.90	50,000 -	41,259
Juvenile Rehabilitation Centre		91,496.42	97,224	5,728
Dog Unit		26,486.02	29,766	3,280
TOTAL TRANSACTIONS ON BEHALF OF STATE		1,220,095.03	2,417,145	1,197,050
TOTAL MINISTRY EXPENDITURE		14,559,161.25	15,985,505	1,426,344

REVENUE REPORT
FINANCIAL YEAR 2006 – 2007

	BUDGET	ACTUAL	COMMIT.	ACT. & COMMITMENT	VARIATION	%
Output 1			-			
Output 2			-			
Output 3	20,000	50,137	-	50,137	(30,137)	251%
Output 4		2,074	-	2,074	(2,074)	2,074%
Output 5	50,000	50,137	-	50,137	(39,589)	179%
Output 6		2,450	-	2,450	(2,450)	2,450%
Output 7			-			
Output 8			-			
Output 9	20,000	21,950	-	21,950	(1,950)	110%
Output 10			-			
OVERALL	90,000	166,198	-	166,198	(76,200)	5,064%
			-			

